Crescent Corridor and I-81 Study Update

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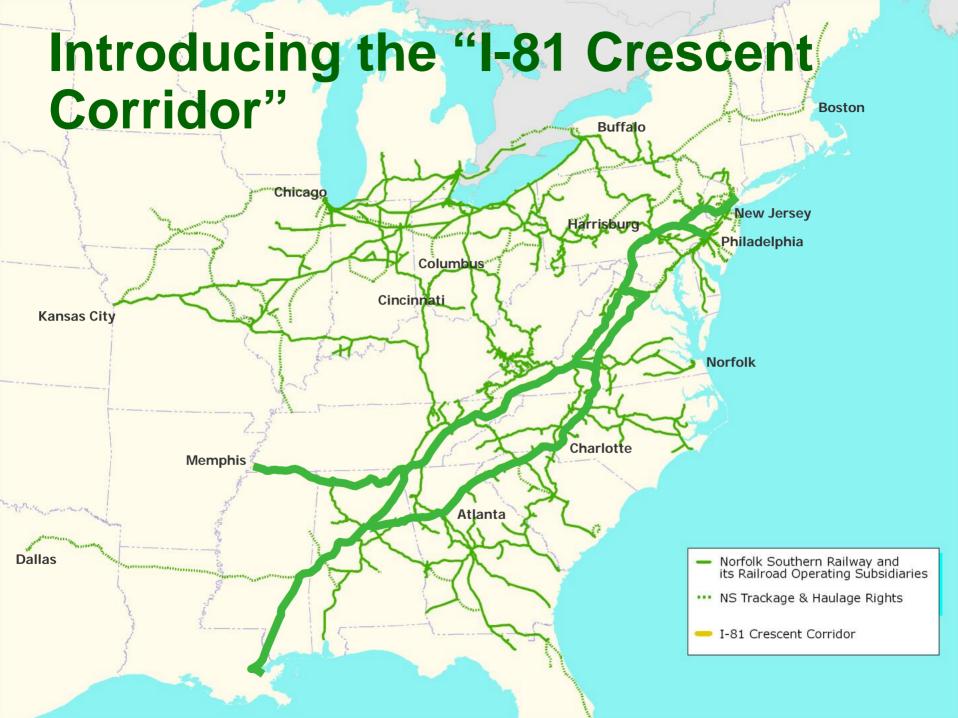
Development of Strategic Corridors



Strategic Corridors

- Meridian Speedway
 - \$300 Million NS Investment
 - Linking Sunbelt Markets
- Heartland Corridor
 - Public-Private Partnership
 - Emerging Hampton Roads-Midwest Markets
- Crescent Corridor



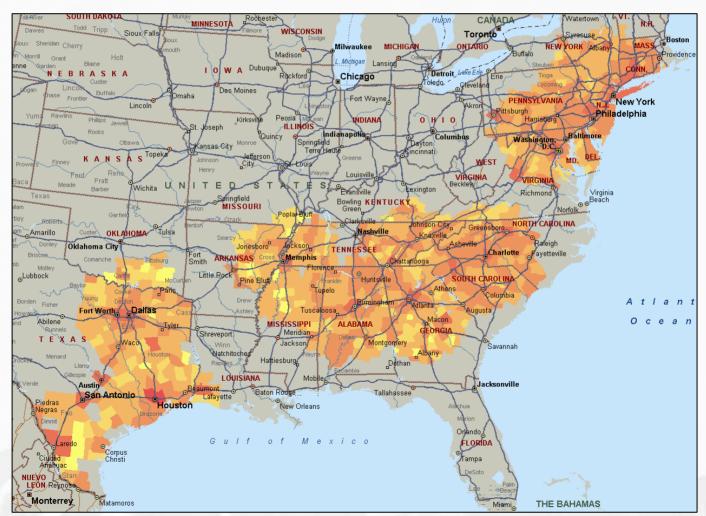


Crescent Corridor – SignificantFreight Potential for NS

- Long haul intermodal services along I-20, I-40, I 75, I-85 and I-81 Corridors are largely undeveloped
- Significant highway congestion exists on portions of these routes, particularly in Virginia
- NS estimates that there are over 1 million divertible truckloads in this corridor
- Motor carriers interested in developing rail services in this corridor



Market Assessment of Freight Volumes





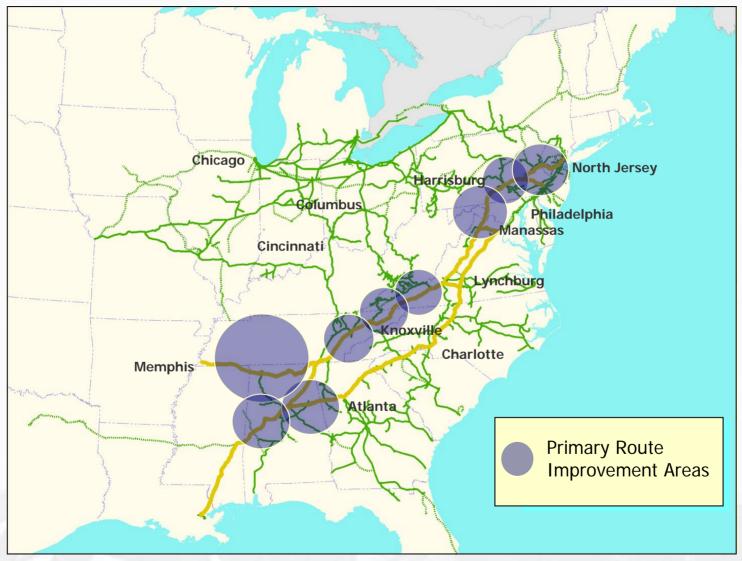
Developing a Better Product to Attract Highway Freight

- High quality services will be competitive with single-driver transit times
- 28 new trains will be introduced as the network is developed
- Service will be available to all motor carriers, intermodal marketing companies and private fleets with rail trailers and/or containers



I-81 Crescent Corridor

Route Improvements





Core Investments

- Concentrations
 - Meridian-Atlanta
 - Memphis-Roanoke
 - Manassas-Harrisburg-North Jersey
- Improvements
 - Better Track Speeds
 - More Sidings and Second Main Tracks
 - Improved Signaling



Targeted and Existing I-81 Crescent Corridor Terminals



The Crescent Corridor

The Imperative for Public Investment

- Safety
- Highway Congestion Mitigation
- Deferred/Reduced Highway Maintenance
- Deferred/Reduced Highway Expansion
- Environmental Benefits
 - Fewer Emissions
 - More Efficient Land Use
 - Less Fuel Consumption
- Economic Development



I-81 Crescent Corridor Development

Investments to begin in 2007-08

Followed thereafter by first new or improved services

Network completion and as many as 28 additional trains



I-81 Crescent Corridor Summary

 NS is prepared to develop high quality, truck competitive services in broad geographic market

- I-81 Crescent Corridor offers significant growth opportunity for Norfolk Southern
- Investment will be considerable and will require public investment to complete



Update: I-81 and Related Studies

- Crescent Corridor
 - Intermodal Marketing Market Potential
 - Strategic Planning Capacity Assessment
 - Planning Horizon 2012
- Report Due in July
 - Mostly for NS Use
 - Will Include Benefits to Virginia



Update: I-81 and Related Studies

- I-81 Freight Rail Study in Virginia
 - Intermodal Train Impact on I-81 Truck Traffic
 - Evaluation of Rail Capacity Needed
 - Planning Horizons 2020 and 2035
 - Responding to HB 1581
- Revised Completion October
 - Coordinated with DRPT and VDOT
 - Will Be Incorporated in DRPT Strategic Rail Planning Initiatives



Thank You

